



Children and Young People Scrutiny Committee

Date: Wednesday, 5 February 2020

Time: 10.00 am

Venue: Council Antechamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members of the Committee at 9.30 am in Committee Room 6, Room 2006, Level 2 of the Town Hall Extension.

Access to the Council Antechamber

Public access to the Council Antechamber is on Level 2 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. That lobby can also be reached from the St. Peter's Square entrance and from Library Walk. **There is no public access from the Lloyd Street entrances of the Extension.**

Filming and broadcast of the meeting

Meetings of the Children and Young People Scrutiny Committee are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

Membership of the Children and Young People Scrutiny Committee

Councillors –

Sameem Ali, Alijah, Cooley, Hewitson, T Judge, Kilpatrick, Lovecy, McHale, Madeleine Monaghan, Reeves, Reid, Sadler, Stone (Chair) and Wilson

Co-opted Members -

Ms S Barnwell, Ms Z Derraz, Mr L Duffy, Ms J Fleet, Mrs J Miles, and Dr W Omara

Agenda

- 1. Urgent Business**
To consider any items which the Chair has agreed to have submitted as urgent.
- 2. Appeals**
To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.
- 3. Interests**
To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.
- 4. Minutes** 7 - 14
To approve as a correct record the minutes of the meeting held on 8 January 2020.
- 5a. Publication of Greater Manchester Mayor, Independent Assurance review of the effectiveness of multi agency responses to child exploitation in Greater Manchester** 15 - 22
Report of the Strategic Director of Children and Education Services

This reports informs Members of the work that has been undertaken within the Council following the issues being raised that led to the Mayor's Independent Assurance Review and provides reassurance that our response to the exploitation and abuse of children has strengthened significantly in Manchester.
- 5b. Planning for Ofsted's 'Proportionate' Inspection of Manchester's Children's Services - April 2020 to April 2021** 23 - 32
Presentation of Manchester Children and Education Services

This presentation provides information on the planning for Ofsted's 'proportionate' inspection of Manchester's Children's Services.
- 6. The Council's Updated Financial Strategy and Budget reports 2020/21 - to follow**

6a. Children and Education Services Budget 2020/21 - to follow

6b. School Budgets 2020/21 - to follow

7. School Place Planning and Admissions - to follow

8. Overview Report

33 - 46

Report of the Governance and Scrutiny Support Unit

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Our Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Children and Young People Scrutiny Committee reviews the services provided by the Council and its partners for young people across the city including education, early years, school standards and valuing young people.

In addition to the elected members the Committee has seven co-opted member positions. These are:

- Representative of the Diocese of Manchester – Vacant
- Representative of the Diocese of Salford – Mrs Julie Miles
- Parent governor representative – Ms Samantha Barnwell
- Parent governor representative – Dr Walid Omara
- Parent governor representative – Ms Zainab Derraz
- Secondary sector teacher representative – Mr Liam Duffy
- Primary sector teacher representative – Ms Joanne Fleet

The co-opted members representing faith schools and parent governors are able to vote when the Committee deals with matters relating to education functions.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Agenda, reports and minutes of all Council Committees can be found on the Council's website www.manchester.gov.uk

Smoking is not allowed in Council buildings.

Joanne Roney OBE
Chief Executive
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Further Information

For help, advice and information about this meeting please contact the Committee Officer:

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This agenda was issued on **Tuesday, 28 January 2020** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

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Children and Young People Scrutiny Committee

Minutes of the meeting held on 8 January 2020

Present:

Councillor Stone – in the Chair
Councillors Sameem Ali, Cooley, Hewitson, T Judge, Kilpatrick, Lovecy, Reeves, Reid and Wilson

Co-opted Voting Members:

Ms Z Derraz, Parent Governor Representative
Ms S Barnwell, Parent Governor Representative
Mrs J Miles, Diocese of Salford Representative
Dr W Omara, Parent Governor Representative

Co-opted Non Voting Members:

Mr L Duffy, Secondary Sector Teacher Representative
Ms J Fleet, Primary Sector Teacher Representative

Also present:

Councillor Bridges, Executive Member for Children and Schools
John Rowlands, Greater Manchester Academies Trust

Apologies:

Councillors Alijah, McHale, Madeleine Monaghan and Sadler

CYP/20/01 Minute's Silence – Councillor Harland

The Committee held a minute's silence for Councillor Andy Harland, who had recently passed away.

CYP/20/02 Minutes

Decision

To approve as a correct record the minutes of the meeting held on 4 December 2019.

CYP/20/03 Updated Financial Strategy and Budget Reports 2020/21

The Committee considered a report of the Chief Executive and the Deputy Chief Executive and City Treasurer, which provided an update on the Council's overall financial position and set out the next steps in the budget process. In doing so, the report outlined officer proposals for how the Council could deliver a balanced budget for 2020/21.

In conjunction with the above, the Committee also received and considered the draft Council Business Plan for 2020/21 and the Children and Education Services Budget 2020/21.

Officers highlighted that the 2020/21 budget would be a one year roll over budget. It would reflect the fact the Council had declared a climate emergency and would also continue to reflect the priorities identified in the previous three-year budget strategy.

Taken together, the reports illustrated how the directorate would work to deliver the Our Corporate Plan and progress towards the vision set out in the Our Manchester Strategy.

The Executive Member for Children and Schools informed Members of the context of the budget proposals, reporting that children's services were under pressure across the country with the Local Government Association (LGA) reporting a 140% increase in demand nationally, while funding had reduced. He reported that the child population in Manchester had increased significantly, creating increased budget pressures, but that the Council had made investing in children's services a priority. He drew Members' attention to some of the key proposals within the report.

Some of the key points that arose from the Committee's discussions were: -

- The reliance on the social care reserve to fund services and was the Council lobbying the government for more funding;
- The volatility of the budget;
- The commissioning strategy for placements;
- Recruitment and retention of Social Workers;
- Whether there was a tipping point at which so many maintained schools had converted to academies that it was no longer financial viable for the Council to support the remaining maintained schools;
- The reduction in the number of adoptions in 2018/19; and
- Plans to remove the Council's funding to the Manchester Foundation Trust (MFT) for Child and Adolescent Mental Health Services (CAMHS) and to use the funding to support the development of provision for children with high and complex needs, recommending that the Committee should consider these issues at a future meeting.

The Head of Finance advised Members that the social care reserve was being used over a three year period. She reported that this spending was not sustainable and that, while efficiencies were expected to be made, they would not be sufficient to fund services once the reserves had been used. She reported that this approach was being taken with the expectation that the national government would produce a longer-term budget strategy to address the pressures councils across the country were facing in funding children's services. She informed Members that the Council was lobbying the government in relation to the Fair Funding Formula. The Chair advised Members to continue to lobby the government for additional funding.

The Strategic Director of Children and Education Services advised Members that the level of need for children's services was volatile and there were some aspects which could not be predicted, such as the number of Unaccompanied Asylum Seeking Children arriving in the city; however, he reported that officers had assessed as far as possible the expected level of demand, for example, looking at known factors such as population growth and making assumptions based on previous data and information from comparable councils. He informed the Committee that the service

was as confident as it could be about the expected level of demand and the impact of the service's strategies. He advised Members that the Sufficiency Strategy was central to the service's spending and he suggested that the Committee consider a report on this at a future meeting, to which the Chair agreed.

The Strategic Director of Children and Education Services drew Members' attention to the information in the report on work to improve the recruitment and retention of Social Workers. He advised the Committee that Social Workers tended to make decisions about whether to continue with their career in Social Work once they had been in the role for two years so the Council was looking into putting in place some measures to encourage the staff to stay in the role and continue to develop. He reported that another priority was to retain the service's experienced Senior Social Workers and support their development and further progression into management roles. He advised Members that, while some turnover of staff was healthy, retaining permanent staff was important to enable relationship-building and to support the stability of the practice model.

The Director of Education informed Members that a lot of the funding in the central block of the Dedicated Schools Grant (DSG) funded the Council's duties relating to all schools, including academies, for example funding the Admissions Service, although the Council did receive some funding for duties specifically relating to maintained schools. She informed Members that only 35% of Manchester schools were academies and there were not currently many maintained schools converting to academies. Therefore, she advised Members that officers were not currently concerned about reaching a tipping point where it would be difficult to support a small number of remaining maintained schools, although there was a possibility that the new government could introduce legislation which would change this.

The Strategic Director of Children and Education Services advised the Committee that there had been a reduction in the number of adoptions nationally due to a number of factors and outlined how the Council was working as part of the regional adoption agency Adoption Counts to place children with adoptive parents; however, he advised that the Council's Permanence Strategy was not only about adoption but about giving children emotional, physical, legal and psychological permanence through a range of methods, highlighting that the number of children achieving permanence through a Special Guardianship Order had increased significantly.

Decisions

1. To support the strategy set out in the reports and to ask the Executive and the Council to continue to lobby the government for extra resources for schools and children's services.
2. To note that the Committee will receive further information at its February meeting.
3. To consider the impact of the Council removing its funding for Child and Adolescent Mental Health Services (CAMHS) at a future meeting.
4. To receive a report on the Sufficiency Strategy.

5. To consider the provision of placements for children with high and complex needs in a future report.
6. To continue to monitor work to achieve permanence for children, including through the Corporate Parenting Panel.

CYP/20/04 The Manchester Inclusion Strategy – Preventing Exclusion and Supporting Children and Young People to Thrive Implementation Update

The Committee received a report of the Strategic Director of Children and Education Services which provided a further update on the Manchester Inclusion Strategy which was formally launched in November 2019. The report provided a brief overview of activities to implement the strategy and provided more detail on the Every Child Project. The report also provided information about the Strategy Steering Group and key areas of work going forward.

Officers referred to the main points and themes within the report which included:

- Strategy Launch Event;
- Inclusion Strategy Implementation Plan and Steering Group; and
- The Every Child Project.

John Rowlands from the Greater Manchester Academies Trust provided the Committee with further information on the Every Child Project, which was one of the strands of the Manchester Inclusion Strategy implementation plan and was initially focusing on growing the understanding and meeting the capability needs of all Year 7 pupils across nine secondary schools in the city.

Some of the key points and themes that arose from the Committee's discussions were:

- That the reduction in exclusions in Manchester, while exclusions nationally were increasing, demonstrated that the strategy was already having a positive effect;
- What was new in this strategy that was not being done before;
- The positive impact of the UNICEF Rights Respecting Award;
- Behaviour management issues in primary schools, the need to support children through the transition from primary school to secondary school and whether primary schools should be involved in the Every Child Project;
- The importance of supporting young people post-16 in order to prevent them from becoming Not in Employment, Education or Training (NEET); and
- To welcome that academies, as well as maintained schools, were engaging in this work.

The Executive Member for Children and Schools informed Members that the Inclusion Strategy was not just a Council Strategy and was not a single piece of work. He advised that what was new about the strategy was that it brought together all the different work which was taking place to address this issue. John Rowlands reported that schools were not just looking at the data but were now talking about the

broader context, including what had led to a child's previous exclusions, what strategies could be put in place to support the child and what could be learnt and improved from looking at earlier behaviours.

The Virtual School Head advised Members that the Every Child Project was one element of a multi-faceted strategy which was building on excellent work which was already taking place within Manchester. She informed the Committee that work was taking place to look at the primary sector and the transition from primary to secondary school. She acknowledged the importance of supporting young people post-16, reporting that the Virtual School was already working to address this for Our Young People (Looked After Children and Care Leavers). She highlighted that the Inclusion Strategy steering group included representatives of post-16 institutions.

John Rowlands advised Members that the Inclusion Strategy considered the whole of the child's life rather than taking their behaviour in school in isolation and looked at what could be done to address any issues the child's family were experiencing. He reported that this involved identifying assets in, for example, the community, primary schools and the child's family and how these could be used, such as utilising parents' knowledge of their child and treating them as an equal partner. He recognised the importance of work in primary schools, for example, in addressing the impact of poverty and deprivation on literacy levels, and advised that he welcomed the opportunity for further work with primary schools and work to improve the transition from primary school to high school. He also outlined how his school, Manchester Communication Academy, was working with local feeder primary schools through their Family Zone, tracking pupils from age 5 to 16, sharing resources and intelligence and taking a co-ordinated approach, for example, where siblings were in different schools. The Director of Education outlined how locality working would be used to promote inclusion, with a range of agencies working together to address the issues within their area. In response to a Member's question, the Strategic Director of Education and Children's Services reported that a future report on locality working would provide further information on how the work of services such as Early Help and Early Years and other agencies would be brought together.

The Chair encouraged Members to attend the briefing on the new Ofsted Framework which was due to take place on 22 January 2020.

Decisions

1. To receive a further report in 12 months' time on how this work is progressing, linked in with the 2019/2020 figures on the number of permanent and fixed-term exclusions.
2. To invite a representative from the primary sector next time the Inclusion Strategy is considered.

CYP/20/05 Out of School Settings

The Committee received a report of the Director of Education which provided an update on the DfE (Department for Education) Pilot Project on Out of School Settings which aimed to support local authorities to test approaches to mapping,

identifying and intervening in out of school settings, improve understanding of risks and intervention approaches in out of school settings and consider how existing legal powers could be best utilised and identify any gaps in the current legislative framework.

Officers referred to the main points and themes within the report which included:

- Manchester Award for Supplementary Schools;
- Pilot DfE Project on Out of School Settings and building on successes through the pilot;
- Legislation;
- Initial mapping of out of school settings;
- Safeguarding arrangements in Manchester;
- Training for out of school settings providers;
- National concerns and the Council's responses;
- Findings to date; and
- Strengths and challenges in Manchester.

Some of the key points and themes that arose from the Committee's discussions were:

- To welcome the work that had taken place in Manchester on out of school settings over many years, noting that this had enabled the Council to take part in the DfE's pilot project;
- To welcome the benefits to children of being able to participate in a wide range of out of school activities, while recognising the challenges this presented in ensuring there were appropriate safeguarding procedures in place;
- Request for further information on the Safe After School campaign;
- The information that was available on a ward basis;
- Whether the good practice in Manchester could be shared with other Greater Manchester authorities; and
- The legal powers available to the Council, noting the limits of these powers and also the challenge of different legislation being the responsibility of different services.

The Safeguarding Lead for Education reported that the Safe After School campaign aimed to raise the awareness of parents and communities about safeguarding in out of schools settings so that parents who were planning to send their child to an out of school setting knew the right questions to ask to check that appropriate safeguarding measures were in place. She reported that a range of resources were being developed including flyers to be delivered to schools, libraries and other venues, as well as being available electronically. She advised that, once these were ready, she would also circulate them to Members of the Committee. She confirmed that the Youth Engagement Team had mapped all provision that they were aware of in each ward, including supplementary schools, and offered to circulate this to Members. The Executive Member for Children and Schools supported a Member's suggestion that officers liaise with Neighbourhood Managers to gather information on out of school settings in particular wards and to progress information-sharing through Ward

Co-ordination. The Chair welcomed the proposal to share information with Ward Councillors through Ward Co-ordination. He advised any Member with concerns or information about a setting in their ward to raise this directly with officers. A Member suggested that this information could also be shared with schools and that schools could gather information by asking parents what out of school activities their child took part in.

The Safeguarding Lead for Education informed Members that the DfE was keen for learning and good practice to be shared and that the Council had already been sharing good practice on out of school settings with some other Greater Manchester councils, as well as using some work which Rochdale Council had already done to develop the 'Safe After School' campaign. The Executive Member for Children and Schools reported that he, the Strategic Director of Children and Education Services and the Director of Education were involved in the Greater Manchester Children's Board and would share this work through that and other appropriate forums.

The Safeguarding Lead for Education reported that there were some gaps in the legal powers available to her team but that, if there was a concern about safeguarding, they would use these powers, working with partners as appropriate. She advised Members that her team had good relationships with a number of partners and that being part of the pilot project had enabled them to strengthen and develop these relationships. The Strategic Director for Children and Education Services informed the Committee that the DfE pilot should seek to answer the question of whether more legislative powers were needed in this area.

In response to a Member's question, the Safeguarding Lead for Education informed Members that the number of children in Elective Home Education (EHE) had increased in Manchester and nationally. She advised the Committee that her team was using positive engagement to work with families who were home educating, as their legal powers were limited. She reported that a lot of families who home educated used out of school settings and provided her team with information on these settings. The Executive Member for Children and Schools advised Members that the Council would prefer a stronger legislative framework for EHE.

Decisions

1. To note the report.
2. To welcome that information would be shared through Ward Co-ordination.
3. To recommend that Members lobby the government to improve legislation relating to supplementary schools and Elective Home Education (EHE).

CYP/20/06 Delivering the Our Manchester Strategy

The Committee received a report of the Executive Member for Children and Schools which provided an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester Strategy for those areas within the portfolio of the Executive Member for Children and Schools.

The Executive Member for Children and Schools referred to the main points and themes within the report which included:

- Leaving Care Service;
- Inclusion Strategy;
- Special Educational Needs and Disability (SEND);
- Early Years;
- Budget and staffing;
- Poverty and homelessness;
- Complex safeguarding;
- Young carers; and
- Climate change.

In response to a Member's question, the Executive Member for Children and Schools informed Members about work to expand school places for children with SEND, advising that this work was still ongoing.

A Member welcomed that the report included information on work to address climate change. She advised that the Council should provide more leadership to schools on this issue and requested that further information on this be provided in a future report. The Executive Member for Children and Schools reported that tackling climate change was a shared responsibility, not just the responsibility of the Executive Member for Environment, Planning and Transport, and highlighted how the relevant Executive Members were working together on a Young Person's Summit on this issue which was focused on taking action. He reported that the Director of Education had met with the Manchester Climate Change Agency and had asked them to work with schools on some specific aspects of this.

In response to a Member's question, the Executive Member for Children and Schools reported that homeless families and families who were at risk of homelessness were key issues of concern for him and that increased focus was being given to addressing these issues.

Decision

To thank the Executive Member for Children and Schools for his report.

CYP/20/07 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained key decisions within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

Decision

To note the report and agree the work programme, subject to the additional items agreed at the meeting under previous items of business.

**Manchester City Council
Report for Information**

Report to: Children and Young People Scrutiny Committee – 5 February 2020

Subject: Publication of Greater Manchester Mayor, Independent Assurance review of the effectiveness of multi agency responses to child exploitation in Greater Manchester

Report of: The Strategic Director of Children and Education Services

Summary

The Mayor of Greater Manchester commissioned an independent review in 2017 to consider how child sexual exploitation is being addressed in Greater Manchester. The first part of the review focused on Operation Augusta, an operation set up in 2004 by Greater Manchester Police following the tragic death of 15-year-old Victoria Agoglia who died in hospital in 2003 having been injected by an adult with heroin. The Mayor's independent assurance review report makes for painful reading. We recognise that the social work practice and management oversight identified within the report fell well below the high standards we expect and are deeply sorry that not enough was done to protect our children at that time. A copy of the Chief Executive statement issued on 14/1/20 is attached for information (see appendix 1).

The purpose of this report is to inform scrutiny committee members:

- Of the work that has been undertaken within the council following the issues being raised that led to the Mayor's Independent Assurance Review. The Chief Executive of Manchester City Council was an active member of the respective steering group.
- Provide reassurance that our response to the exploitation and abuse of children has strengthened significantly in Manchester.

Recommendations

It is recommended committee members give due regard to the content of the Greater Manchester Mayor, Independent Assurance review of the effectiveness of multi agency responses to child exploitation in Greater Manchester December 2019. Previous reports presented to the Children and Families Committee on 19th June and 4th September 2019 (see background papers) and Ofsted letter dated 21st January 2020 in respect of a Focused Visit undertaken on 10th and 11th December 2019 (appendix 2) and:

Seek assurance that the quality of leadership, practice and intervention with children at risk of/or being exploited has significantly improved and the capacity to continue to improve is present.

Contact Officers:

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Name: Sean McKendrick
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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

<https://democracy.manchester.gov.uk/documents/s6765/Complex%20Safeguarding%20Report.pdf>

<https://democracy.manchester.gov.uk/documents/s9680/Child%20Sexual%20Exploitation.pdf>

https://www.greatermanchester-ca.gov.uk/media/2569/operation_augusta_january_2020_digital_final.pdf

<https://files.ofsted.gov.uk/v1/file/50143404>

1.0 Introduction

- 1.1 Following a number of public statements in respect of CSE across Greater Manchester in September 2017 the Greater Manchester Mayor commissioned an independent assurance exercise to explore the current and future delivery models across the conurbation in response to Child Sexual Exploitation. Within the scope of the assurance exercise is the decision making/practice in respect of Operation Augusta, a Child Sexual Exploitation investigation, which ran between 2003 and 2005
- 1.2 The findings of the Mayor's review were published on 14th January 2020.
- 1.3 Sadly, the report concerns a period some 15 years ago when in many other towns and cities across the country child sexual exploitation was an emerging issue which was much less well understood than it is now. Senior Officers have fully engaged with the review and in addition, rather than wait for the publication of the report we have worked proactively both within the Council but also with Greater Manchester Police from an early point in the review period; which remains a current and live investigation designated 'Operation Green Jacket'.

We have carefully reviewed the records of the children identified in the assurance review report and where social work practice has fallen short of what was expected we have taken action and referred individuals to the Health and Care Professions Council (HCPC) to consider their 'fitness to practice'. Four former staff members have been referred.

2.0 Background

- 2.1 As outlined in the previous reports submitted to the Children and Families Scrutiny Committee during 2019, since 2005 there have been significant changes and improvements to the services for children at risk of CSE in Manchester. This includes:
 - Established in 2016 a specialist CSE team
 - Work with national and regional groups to learn from and share best practice i.e. adopting ACT (trusting relationships)
 - Open the service to scrutiny and challenge
 - Reviewed and strengthened leadership arrangements
 - Reduced the number and size of Manchester's children's homes.

Manchester City Council has positively and proactively engaged with the Mayor's office and the Independent Review Team. However, there is a balance to be struck between the commitment to engage with the review and await the published findings and the council's wider duties and responsibilities to ensure children are safe and their welfare promoted. Subsequently senior officers have fully engaged with the independent review team and rather than wait for the publication we have worked with Greater Manchester Police early in the review period; which remains a current and live investigation designated Operation Green Jacket.

The historical context for working with children at risk of sexual exploitation is worthy of note, the language used 15 years ago referred to exploited (and children at risk of exploitation) children as 'child prostitution' or those who abuse them as 'pimps'; in practice and guidance this would not be heard today. The appreciation of the historical operating environment is no reason to excuse the poor practice the report highlights but is used to indicate how the policy and practice development in protecting vulnerable children has developed.

- 2.2 In order to proactively contribute to the review and respond to emerging and reported issues/concerns, in addition to the contribution of the Chief Executive to the Assurance Steering Group, I have overseen the following activity;
- 2.3 Working in partnership with Greater Manchester Police to establish and contribute to the Gold Command Structure in respect of Operation Green Jacket. Operation Green Jacket Gold Command structure was established in April 2018 to consider information provided by the Review Team and determine outcomes in relation to criminal investigations, safeguarding activity and support services or ongoing care arrangements in respect of the people involved.
- 2.4 Commissioned in June 2018 an independent child care/protection expert to review the historical records of the children referenced in the Mayor's assurance review to learn from, inform and further strengthen current practice; providing an insight of practice and response to CSE in Manchester and progress since 2005.
- 2.5 In addition, as part of the Greater Manchester complex safeguarding peer review arrangements a review was undertaken on 12th September 2019; reporting to the Greater Manchester Complex Safeguarding Executive. Complex Safeguarding in Greater Manchester is described as 'criminal activity (often organised), or behaviour associated with criminality, involving vulnerable children/young people, where there is exploitation and/or a clear or implied safeguarding concern'. In Manchester this has been widened to include the exploitation of adults.
- 2.6 On the 4th October 2018 the Local Government Association was commissioned to undertake an independent peer review/challenge to focus on the effectiveness of the current complex safeguarding hub multi- agency arrangements and response to children at risk of exploitation and those being exploited'. This was completed during April and May 2019 and was focused on:
 - Effective practice and impact on outcomes for children and families
 - Resources and capacity
 - Leadership and management, including vision and strategy and within the scope considered:
 - Governance structure and accountability
 - Use of Quality Assurance and Performance

- Management and supervision
 - Awareness raising
 - Investigations and prosecutions
- 2.7 The findings of this review were reported and considered by the Children and Young People Scrutiny Committee on 19th June 2019 as part of the annual reporting in respect of Manchester's Complex Safeguarding Hub and again on 4th September 2019 in respect of the progress made against areas for further development.
- 3.0 Our staff and Social Workers deal with the complexities and many others as described in the Mayor's review on a daily basis. This is why since taking up post in 2016 I and the Children and Education Services Leadership Team have been and continue to be focused on creating the conditions that put children at the centre of what we do. The leadership team aim is to empower practitioners to be confident, purposeful and effective; effective and confident in the management of risk, focused and purposeful in improving the experience and outcomes for children working along with and alongside our key partners. In addition as previously discussed within this and other scrutiny committees, the stability of the workforce is equally important to ensure there is a sound foundation on which practice standards continually improve and for innovation to be nurtured.
- 3.1 Positively, progress has been recognised via independent reviews and Ofsted's inspections and most recently a focused visit undertaken on 10th and 11th December 2019. Whilst the report identified areas for improvement, OFSTED identified strong, effective leadership and partnerships, supported by political and corporate leaders. More importantly, enthusiastic and talented staff who use innovative and effective ways of working with children to build relationships to enable children feel confident to share their wishes, feelings and stories so that we can understand their lived experience and improve their lives. OFSTED specifically noted in the most recent focused visit letter that Manchester's complex safeguarding hub was a strength and that the co-location of multi agency partners, the effective communication and sharing of information and intelligence leads to good quality assessment, decision making and planning for children who are, or may be at risk of significant harm.
- 3.2 This was no more apparent and exemplified than in the work of our staff in the Complex Safeguarding Hub who worked with GMP on Operation Enfield for nearly 2 years. An operation that started with information/intelligence shared by young people and involved staff working closely with them to gain their trust and through the concept of a 'trusted relationship' supported them through the process of evidence gathering, interviews, preparing for a criminal trial and giving evidence; all alongside coming to terms with the trauma they have experienced as victims. The young people did this with incredible courage that led to 4 of their abusers receiving a collective sentence of 25 years. This is one of many examples in which our staff have engaged with children, built a positive relationship and positively improved their lives and why we must support and recognise the work of staff who as

previously indicated deal with many of these difficult circumstances and complexities everyday. However, managers equally need to challenge with respect and integrity when standards fall below those we expect. It is only by doing this can they put children at the heart of what they do, be confident in their work and ensure high standards of care is provided to our children and young people.

- 3.3 The aforementioned outcomes can only be achieved if the whole system (communities, statutory, non-statutory, public the judiciary and private sector) listen to children, take what they say seriously and act. As such the leadership team has focussed on improving the quality of relationships with stakeholders.

4.0 Summary

- 4.1 In Manchester there have been improvements in how the service and the partnership respond to the needs of vulnerable children since 2005, through both the reduction in the size and number of children's homes and responses to child sexual abuse as well as more widely the exploitation of children and adults. This is informed by a continued focus on the performance, quality and impact of services to our residents, which is subject to independent challenge/support.
- 4.2 Whilst the primary legislative framework for the protection of children has been in place since 1989 (Children Act 1989), the first National Statutory Guidance in respect of Child Sexual Exploitation was published in 2008, prior to which was the Department of Health's 'Children involved in prostitution'(2000). Policy development has undoubtedly informed and supported the awareness, understanding and response to safeguarding children; which over time has significantly improved to a point where multi-agency working is the norm and the response to disrupt and prevent the exploitation of children (and identification and prosecution of perpetrators) is increasingly more sophisticated and intelligence led.
- 4.3 Research and evidence tells us Child Sexual Exploitation is not only an offence of assault but the abuse of trust and power; perpetrated by the very people (adults) who we teach children will protect and keep them safe. As with many forms of abuse, the impact of Child Sexual Exploitation and effects for survivors is life changing and potentially enduring.
- 4.4 The publication of the Mayor's assurance review of child sexual exploitation is a stark reminder that if we are to ensure our children are safe today and tomorrow, we have to be open to the fact that those who seek to abuse our children are motivated, determined and wily. They will go to extraordinary lengths to achieve their objective and do so in ways that betray the trust of children; leaving a legacy of trauma; this is why we must never be complacent.

Statement from Joanne Roney, Chief Executive of Manchester City Council, in response to the publication and findings of the Assurance Review of Operation Augusta report.

“This report makes for painful reading. We recognise that some of the social work practice and management oversight around 15 years ago fell far below the high standards we now expect. We are deeply sorry that not enough was done to protect our children at the time. *Our hearts go out to all those affected.*”

“While we cannot change the past we have learned from it and will continue to do so to ensure that no stone is left unturned in tackling this abhorrent crime.

“The report concerns a period when, as in many other towns and cities, child sexual exploitation was an emerging issue all too often viewed through a lens of misunderstanding wherever it occurred. *We understand there will be justifiable public concern about what happened and I want to reassure them that it is an issue we take with the utmost seriousness.*”

“The review itself acknowledges that how we tackle the sexual exploitation of children has improved considerably. Manchester City Council and Greater Manchester Police work together much more closely and effectively to identify young people at risk of exploitation, put safeguarding measures in place to protect them and pursue perpetrators. *The welfare of those young people always comes first.*”

“Recent scrutiny from independent expert bodies including Ofsted and the Local Government Association has also endorsed the positive impact of this co-ordinated work. Our most recent Ofsted visit was only last month and we understand their feedback, due to be published next week, will highlight partnership working, leadership and our complex safeguarding hub as particular strengths.

“Work to build up trusted relationships with potential victims is also having success - both in prevention and in the prosecution of offenders.*”

“We want to reassure Manchester people that, more than a decade and a half of learning later, we are in a much better place and the approach to tackling child sexual exploitation has strengthened significantly.

“We are also working closely with other Greater Manchester local authorities to share best practice.

“We have not simply waited for the publication of this review. Since March 2018, as soon as we became aware of concerns regarding cases in the early 2000s, we have been working with Greater Manchester Police to re-examine them and support reinvestigation wherever possible. Matters relating to the period covered by the review are subject to a live and ongoing police operation.

“We have carefully reviewed all of these cases and where social work practice has fallen far short of what was required we have taken action and referred the individuals to the Health and Care Professions Council (HCPC), the professional body, to consider their ‘fitness to practice.’ Four former staff have been referred.”

“As chief executive of the Council, I was a key member of the steering group that oversaw this review team’s work. We have fully engaged with the review and not shirked from confronting past shortcomings to help inform continuing improvements. While bad people will always try to prey on the most vulnerable, keeping children safe is our absolute priority. We cannot and will not be complacent.

“Our prime concern throughout this process has been the interests of the young people directly affected, ensuring that their identities were protected, they were kept informed and that effective actions were taken wherever possible in the interests of justice.

“We would urge anyone affected by this report to come forward to us or the police. They will be believed. They will be supported.”

Ends

Note to Editors

It is not the case that all of the children featured in the report were in the care of Manchester City Council. We would refer you to Section 6 of the Operation Augusta report which makes clear that seven of the children were not in the care of Manchester City Council but of another local authority/authorities.

*For example, in autumn last year four men were jailed for more than 25 years between them for child sexual exploitation offences against three girls in Levenshulme through Operation Enfield. While much credit belongs to the investigating officers, social workers helped build up trusting relationships with the victims and supported them through the judicial process.

SUPPORTING DOCUMENTS

December 2017 Ofsted inspection report

<https://files.api.ofsted.gov.uk/v1/file/50004408>

Manchester City Council Children and Young People Scrutiny Committee, Child Sexual Exploitation report, 4 September 2019 - includes details of LGA Peer Review and Challenge findings

<https://democracy.manchester.gov.uk/documents/s9680/Child%20Sexual%20Exploitation.pdf>

See also **Appendix B** of the Operation Augusta assurance review report

Manchester Children and Education Services - Delivering safe, efficient and effective services

Planning for Ofsted's 'Proportionate' Inspection of Manchester's Children's Services - April 2020 to April 2021

Paul Marshall. Director Children's and Education
Services.



Manchester - A Complex and Diverse City; responding to the challenges and opportunities that exist for our Children and Young People

We're proud that Manchester is growing as a city and the child population is no exception, growing at an accelerating pace.

A diverse and complex school system with a population speaking over 190 languages.

But there remain areas of deprivation where outcomes for people are poor and life's a struggle.

The combination of size and complexity presents some unique opportunities and challenges for children and young people in the city.

- **Growth and transience** (c 121k children aged 0 - 17 yrs c2% annual growth - 3159 new arrivals in schools in 2017/18.
- **49% 0-17 year olds are from an ethnic minority background** (source: 2011 Census), inc. 22% Asian/Asian British, 13% Black/African/Caribbean/Black British, 9.8% Mixed or Multiple and 3.1% Arab
- **36.0% of the local authority's children in low income families** 20% nationally (source:HMRC)
- JSNA identifies particular issues for children inc. domestic abuse, substance misuse (parental or child), life expectancy; and mental health (parental/child).
- 183 schools inc - 55 Academies and 11 Free Schools
- 190 languages being spoken in the City's schools; 39.7% with English as an additional language.
 - c. 5,500 (July 2018) children and young people receiving support from social care including;
 - 3,379 Children in Need / currently undergoing assessment
 - 938 children subject to a Child Protection Plan
 - 1,298 Looked After Children inc 69 UASC - an increase from 16 in 14/15
 - Also:
 - 750 Care Leavers aged 18-25
 - c. 3,800 with an Education, Health and Care Plan
 - c. 2,450 children received an Early Help Intervention in 17/18
 - 225 Young people open to the Youth Justice Service

ILACS - What matters in this framework

- **New Framework Implemented in 2018; no fixed cycle, 'starting point', intelligence led and focused on:**
- **How well we do things and the difference we make – what is the evidence/impact (experience and outcomes) for children and young people.**
- **How social workers and other practitioners work directly with families and manage the risks involved – how good is this work?**
- **The quality of interventions with families, when risk remain or intensifies**
- **The strength of partnerships, joint working, quality of decision making and management oversight**



What matters in this framework

- **How well you work together to help, protect and care for children in your authority**
- **How much you know about and the services you provide (with partners) for children living in violent homes, where there is drug or alcohol misuse or the mental ill health of a parent/carer**
- **Leadership 'grip' – the line of sight**
- **Clear priorities, seeking and learning from feedback**
- **Accountabilities – particularly the Local Safeguarding Partnership and operational practice**



The judgements Ofsted will make

- The **overall effectiveness** of services and arrangements for children who need help and protection, children looked after and care leavers.

A cumulative judgement derived from:

- **The experiences and progress of children who need help and protection**
- **The experiences and progress of children looked after and achieving permanence** including graded judgements:
 - Adoption
 - The experiences and progress of care leavers
- **Leadership, management and governance**



Outline Scope of an ILACS

- Children and young people who are receiving or who need **early help**
- Children and young people who are **referred** to the local authority and are **assessed** (or not)
- Children and young people who become the **subject of a child protection plan** or have been the subject of a plan and need continuing support
- Children who are receiving support through a **child in need** plan
- Children **looked after (with a plan for adoption, to return home, special guardianship or residence order, living with a foster family)** and children **accommodated**
- **Care leavers**
- **Governance, Leadership and Management**

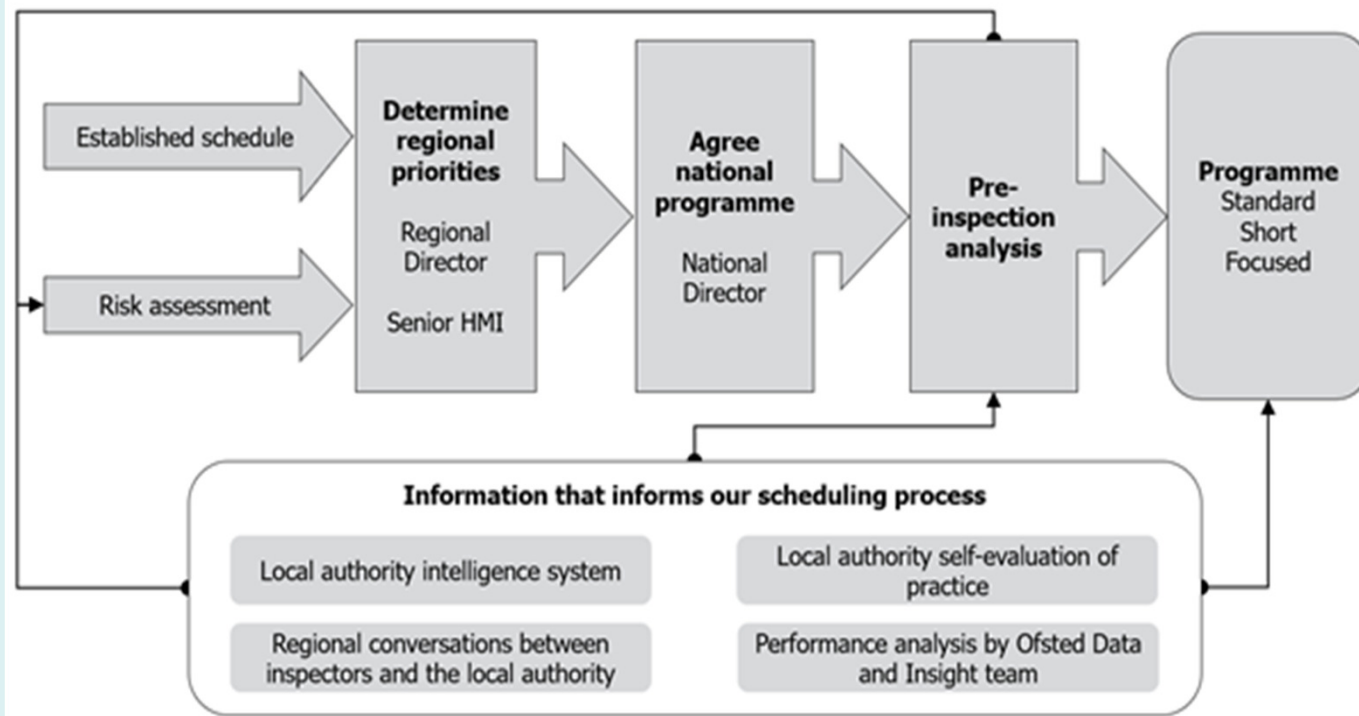


Specific areas of focus....

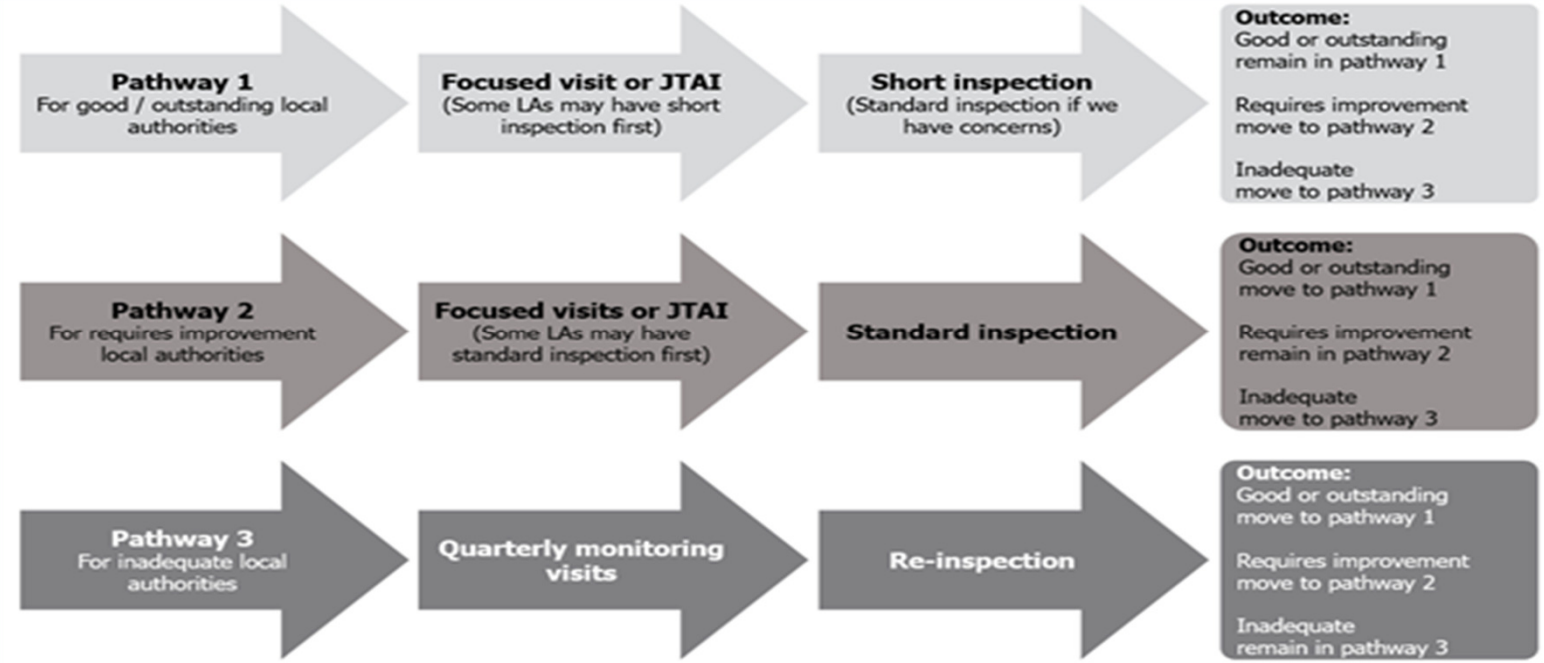
- **Children and young people missing from care and risks of sexual exploitation**
- **Children and young people missing from education**
- **The promotion of education and schooling for children who are looked after (reduced timetables and exclusions)**
- **Children living out of the area**
- **The early help offer and assessment**
- **The quality of child protection planning**
- **Whether assessments are events or an engagement with families**
- **The quality of work with families where the plan is for children to return home**
- **The quality of care planning for children looked after**
- **The quality of housing and support for care leavers (inc health offer, EET and opportunities/experiences)**



Steps to informing an ILACS



A proportionate pathway to an ILACS - A standard or short Inspection will usually be 6 months before or after the 3 year anniversary



Planned Activity during 2020/21

Manchester Safeguarding Partnership

- Embed changes, accountabilities and governance (multi agency performance/assurance)
- Update and implement 'threshold' documents, ensuring understood and embedded and website
- Effectiveness of multi-agency training - impact on practice inc attendance and contribution to s47 enquiries and planning for children
- Strengthen and undertake multi-agency auditing and improvements
- S11 audit findings and implementation
- Establish and embed Locality Practice Forums - Learning for SCR and Serious Incidents

Children's Services

- Continue to build a stable, confident and talented workforce
- Sustain progress, evidencing impact and embedding Quality Assurance Framework
- Quality of Planning
- Consistency in application of practice standards/6 'golden threads'
- Securing timely plans of permanence
- Access to and learning from reflective supervision

Locality and Partnership Working

- Refresh and coherence to strategic plans
- Further strengthen locality partnership and collaborative working ie inc.
 - Initiatives ie are we effective Corporate Parents, understand and apply 'thresholds', Early Help/Years, AGS, effective contributions planning and interventions with children and their families.



**Manchester City Council
Report for Information**

Report to: Children and Young People Scrutiny Committee – 5 February 2020

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for information
- Work Programme

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Contact Officer:

Name: Rachel McKeon

Position: Scrutiny Support Officer

Tel: 0161 234 4997

Email: rachel.mckeon@manchester.gov.uk

Wards Affected: All

Background Documents (available for public inspection):

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee, responses to them, if they will be implemented, and if it will be, how this will be done.

Date	Item	Recommendation	Action	Contact Officer
5 September 2017	CYP/17/40 School Place Planning and Admissions	To request further information on the number of siblings who have been allocated places at different schools.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Michelle Devine, Interim Head of Access
6 November 2018	CYP/18/55 Promoting Inclusion and Preventing Exclusion	To request that information on the final destination of pupils who attended the Secondary PRU following permanent exclusion be circulated to Members of the Committee.	A response to this recommendation has been requested and will be circulated to Members by email.	Amanda Corcoran, Director of Education
8 January 2019	CYP/19/05 Youth and Play Services	To request the needs analysis ranking information for the 32 wards in Manchester.	A response to this recommendation has been requested and will be circulated to Members by email.	Amanda Corcoran, Director of Education
5 March 2019	CYP/19/15 School Governance Update	To note that the Committee has previously requested a briefing session on the new Ofsted Framework, to be arranged when the details of the Framework are known, and to request that an invitation to this be extended to all Members.	This recommendation has been completed.	Rachel McKeon, Scrutiny Support Officer
19 June 2019	CYP/19/22 Manchester's Promoting Inclusion and Preventing	To note that the Executive Member for Children and Schools will circulate the date of the Strategy launch event and to request that Members also	Information on the Inclusion Strategy launch event was included in a report to the Committee's 8 January meeting.	Rachel McKeon, Scrutiny Support Officer

	Exclusion Strategy	be provided with information on the national day of Rights Respecting Schools.		
9 October 2019	CYP/19/39 Skills for Life	To request that the Council work to ensure that, as far as possible, all settings are involved in Skills for Life, including independent schools, and that officers look into how Skills for Life could be incorporated into the contracts when Our Children are placed in non-Council-owned residential settings.	A response to this recommendation will be reported back to the Committee via the Overview report.	Amanda Corcoran, Director of Education
9 October 2019	CYP/19/40 Attainment Headline Outcomes 2019 (provisional)	To request that the presentation slides from the Ofsted Framework briefing be circulated to all Members of the Council.	The presentation slides were circulated to Members by email on 24 January 2020.	Rachel McKeon, Scrutiny Support Officer
9 October 2019	CYP/19/40 Attainment Headline Outcomes 2019 (provisional)	To request that when the validated outcomes at primary and GCSE level are confirmed officers circulate a note to Committee Members with the headline information.	A response to this recommendation has been requested and will be circulated to Members by email.	Amanda Corcoran, Director of Education/ Isobel Booter, Head of Schools Quality Assurance and Strategic SEND
6 November 2019	CYP/19/46 Ghyll Head Outdoor Education Centre	To recommend that officers look into how Ghyll Head could be used by families whose children are on the edge of care.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Strategic Lead (Parks, Leisure, Events and Youth)

6 November 2019	CYP/19/46 Ghyll Head Outdoor Education Centre	To request that consideration be given as to how Members and the Friends of Ghyll Head can be engaged in the work of the Stakeholder Board.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Strategic Lead (Parks, Leisure, Events and Youth)
6 November 2019	CYP/19/47 Youth Strategy and Engagement	To request demographic information on the young people accessing youth services, particularly the youth hubs, including by ward.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Strategic Lead (Parks, Leisure, Events and Youth)
6 November 2019	CYP/19/48 Youth and Play Services - Young Manchester	To request that clear information on the availability of toilet facilities, for example, in park cafes, be included on signage in parks.	A response to this recommendation has been requested and will be reported back to the Committee via the Overview report.	Neil Fairlamb, Strategic Lead (Parks, Leisure, Events and Youth)
4 December 2019	CYP/19/54 Update on School Exclusions	To receive a report on work to address youth violence.	This will be considered at a future meeting of the Communities and Equalities Scrutiny Committee as youth offending is within their remit.	Rachel McKeon, Scrutiny Support Officer

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **27 January 2020** containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Register of Key Decisions:

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>Capital Investment in schools Ref: 2016/02/01D</p> <p>The approval of capital expenditure in relation to the creation of school places through new builds or expansions.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2019		Business Case	Amanda Corcoran, Director of Education a.corcoran@manchester.gov.uk
<p>Ghyll Head - Refurbishment of the outdoor education centre facility (2020/01/10C)</p> <p>Approval of capital expenditure for the purpose of the essential refurbishment of the outdoor education centre facility to improve the asset condition and enable the site to improve outcomes and maximise occupancy and revenue.</p>	City Treasurer (Deputy Chief Executive)	Not before 10th Feb 2020		Checkpoint 4 Business Case	Neil Fairlamb N.Fairlamb@manchester.gov.uk
<p>Young Manchester Funding (2019/12/06A)</p>	City Treasurer	Not before 4th Jan 2020		Manchester Youth Offer	Lisa Harvey Nebil lisa.harvey-nebil@manchester.gov.uk

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
To finalise the contract value for the continuation of funding to Young Manchester	(Deputy Chief Executive)			Strategy	
Youth Offer Strategy (2019/12/11B) To agree a Youth Offer Strategy for the next 3 years and complete the production of the strategy document	Strategic Director (Neighbourhoods)	13 Jan 2020		Manchester Youth Offer Strategy	
Contract for the Provision of Young Person's Housing Related Support - TC1048 (2019/12/06B) To agree the appointment of a Provider to deliver the service	Executive Director of Adult Social Services	Not before 4th Jan 2020		Report & Recommendation	Samantha Wilson samantha.wilson@manchester.gov.uk
Q20347 Consultant for EYES data Migration. 2019/04/25A Contract is to support Manchester City Council with the migration of their Education Management System away from Capita One towards the Liquidlogic EYES solution.	City Treasurer (Deputy Chief Executive)	Not before 1st Jun 2019		Report and Recommendation	Jon Nickson j.nickson@manchester.gov.uk

**Children and Young People Scrutiny Committee
Work Programme – February 2020**

Wednesday 5 February 2020, 10.00am (Report deadline Friday 24 January 2020)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Child Sexual Exploitation	To receive a report and/or presentation on Child Sexual Exploitation including feedback from Ofsted's focused visit in December 2019 and next steps.	Councillor Bridges	Paul Marshall/Sean McKendrick	
Refreshed Budget 2020/21 proposals	The Committee will consider the refreshed budget proposals for 2020/21, following consideration of original proposals at its January 2020 meeting.	Councillor Ollerhead	Carol Culley	
School Place Planning	To receive a report on school place planning, including the presumption process for a new high school and a new primary school. The Committee will also receive a verbal update regarding Newall Green High School.	Councillor Bridges	Amanda Corcoran	Executive Report
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.		Rachel McKeon	

Wednesday 4 March 2020, 10.00am (Report deadline Friday 21 February 2020)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Children's Services and the Manchester	To receive a presentation which provides an update on the	Councillor Bridges	Paul Marshall	Invite Chair of Health Scrutiny Committee

Local Care Organisation (MLCO)	development of the Children's Services Locality Model and partnership working with the MLCO. This report will include information on Foetal Alcohol Spectrum Disorder.			
Children and Young People's Strategy and Looked After Children Strategy	To consider the refreshed strategies.	Councillor Bridges	Paul Marshall	
Special Educational Needs and Disability (SEND) Annual Report	To receive the SEND Annual Report.	Councillor Bridge	Amanda Corcoran	
Early Years	To receive a quarterly update.	Councillor Bridges	Paul Marshall/Sean McKendrick/Julie Heslop	
Overview Report			Rachel McKeon	

Wednesday 27 May 2020, 10.00am (Report deadline Thursday 14 May 2020)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Children and Young People's Services - Overview and key issues	To receive an oral report on the upcoming issues and challenges within the Committee's remit.	Councillor Bridges Councillor Rahman	Paul Marshall/ Amanda Corcoran	
School Attendance and Attainment	To receive regular reports regarding attainment and attendance. Future reports to include: <ul style="list-style-type: none"> information on the use of flexi-schooling in Manchester and on children who are not included in 	Councillor Bridges	Amanda Corcoran	See 30 January 2018 and March 2019 and October 2019 minutes

	<p>the school attendance figures because they are waiting for a school place or are being home schooled</p> <ul style="list-style-type: none">• information on the performance of pupils with SEND in special schools compared to those in mainstream schools and further information on the progress and outcomes for children from ethnic groups which are currently performing less well, including white British children• Wythenshawe Education Board and the work taking place to support the four secondary schools in Wythenshawe and improve the educational outcomes for the pupils, including any good practice which can be shared with other areas of the city• what percentage of Manchester schools are achieving the national average results or better and what is being done to support schools which aren't achieving this• further details on the population-related issues facing the city's schools, including population growth, international new			
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	arrivals and the traveller population.			
Sufficiency Report	To receive a report on the commissioning and arrangement of provision for children in need of care and protection including those with high and complex needs.	Councillor Bridges	Paul Marshall	See January 2020 minutes
Child and Adolescent Mental Health Services (CAMHS)	In light of the proposal for the Council to reinvest £500k that was committed to CAMHS to responding to the needs of children with high/complex needs, to consider the scope of the revised CAMHS specification, locality transition plan and the benefits and impact for Manchester's looked after children and care leavers.	Councillor Bridges	Paul Marshall/David Regan/Darren Parsonage	See January 2020 minutes Invite Mental Health Champion and Chair of Health Scrutiny Committee
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.		Rachel McKeon	
Annual Work Programming Session	The meeting will close for the annual work programming session where Members determine the work programme for the forthcoming year.		Rachel McKeon	

Items To Be Scheduled				
Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Concealed Pregnancy	To receive a report which includes information on concealed pregnancy.	Councillor Bridges	David Regan/ Sarah Doran	See November 2019 minutes

				Invite Chair of Health Scrutiny Committee
Edge of Care	To request a further report in the new municipal year to update Members on the progress and impact of this work.	Councillor Bridges	Paul Marshall/ Sean McKendrick/ Julie Heslop	See February 2019 minutes
Independent Reviewing Officer (IRO) Service	To receive a progress report in six months' time which provides an update in relation to the service position on driving permanence and practice improvement.	Councillor Bridges	Paul Marshall/Julie Daniels	See December 2019 minutes
Leaving Care Service	To receive a further report in 12 months' time.	Councillor Bridges	Paul Marshall/Abu Siddique/Nick Whitbread	See October 2019 minutes
Population Health Needs of Manchester Children	To request an update report in 12 months' time.	Councillor Bridges	David Regan/Sarah Doran/Paul Marshall	See December 2018 minutes Invite Chair of Health Scrutiny Committee
Promoting Inclusion and Preventing Exclusion	To receive a further report in 12 months' time on how this work is progressing, linked in with the 2019/2020 figures on the number of permanent and fixed-term exclusions.	Councillor Bridges	Amanda Corcoran	See January 2020 minutes Invite a representative from the primary sector
Skills for Life	To request a progress report in a year's time.	Councillor Rahman	Amanda Corcoran	See October 2019 minutes Invite Chair of Economy Scrutiny Committee
Update on the Youth Justice Service	To request an update report in 12 months' time to include anonymised case studies and information on the issues that Members raised at the meeting on 17 July 2019, including children with SEND and Black and	Councillor N Murphy	Paul Marshall/ Marie McLaughlin	See July 2019 minutes Invite Chair of Communities and

	Minority Ethnic (BAME) children in the Youth Justice system.			Equalities Scrutiny Committee
Youth and Play Services - Young Manchester	To recommend that a further report be brought back to Members in November 2020, which focuses on qualitative and quantitative data, evidence of impact, outcomes and young people's feedback relating to the Youth and Play Fund 2020/2022.	Councillor Rahman	Fiona Worrall/Lisa Harvey-Nebil	See November 2019 minutes
Regular items				
Annual Independent Reviewing Officer (IRO) Report	To receive the Annual IRO Report.	Councillor Bridges	Paul Marshall/Julie Daniels	
Early Years	To receive a quarterly update.	Councillor Bridges	Paul Marshall/Sean McKendrick/Julie Heslop	
Our Children and Corporate Parenting (Annual Independent Reviewing Officer Report)	To receive an annual report on the work of the Corporate Parenting Panel. To include an update on recent developments in respect of Our Children (Looked After Children) and corporate parenting. To include the future role/best use of existing children's homes including best practice within other local authorities and models of practice.	Councillor Bridges	Paul Marshall	See May 2018 minutes
Manchester Safeguarding Children Board (MSCB)	To receive the MSCB's Annual Report. To include the report of the Local Authority Designated Officer (LADO).	Councillor Bridges	Paul Marshall / Julia Stephens-Row	
Proxy Indicators	To receive quarterly presentations of the proxy indicators outlined in the report considered by the Committee in June 2018 and to request that these presentations also include information on school attendance and exclusions.	Councillor Bridges	Paul Marshall/Sean McKendrick/Amanda Corcoran	See June 2018 minutes
School Attendance	To receive regular reports regarding attainment and	Councillor	Amanda	

and Attainment	attendance.	Bridges	Corcoran	
School Governance	To receive a yearly report on school governance.	Councillor Bridges	Amanda Corcoran	
Special Educational Needs and Disability (SEND)	To receive regular reports on SEND.	Councillor Bridges	Amanda Corcoran	

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